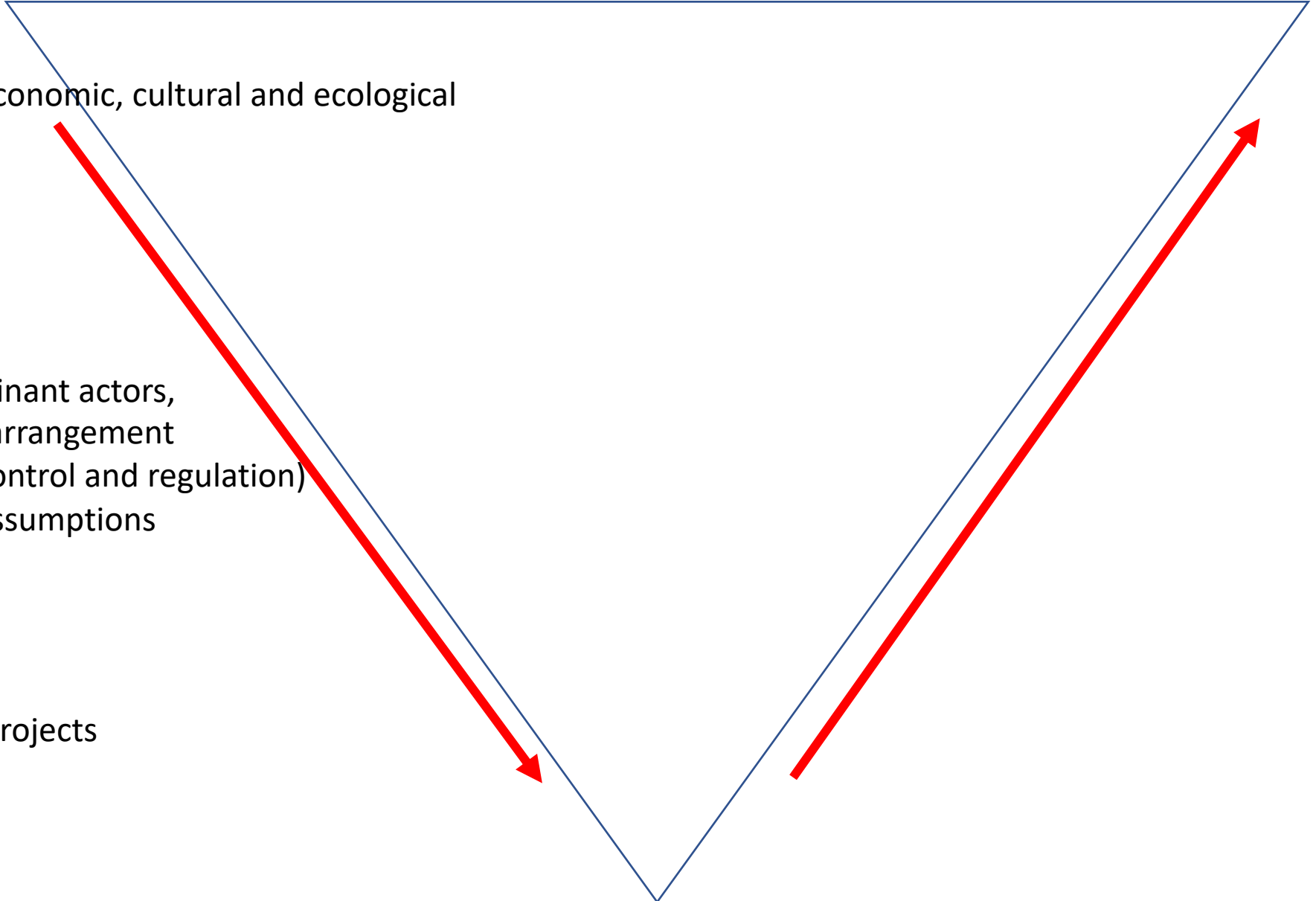




PROVINCE
OF
FRYSLÂN

multi-level governance



M **MACRO**
Landscape: economic, cultural and ecological

M **MESO**
Regime: dominant actors,
institutional arrangement
(dominant: control and regulation)
and shared assumptions

M **MICRO**
Programs & projects

multi-level governance

characteristics of regime e.g:

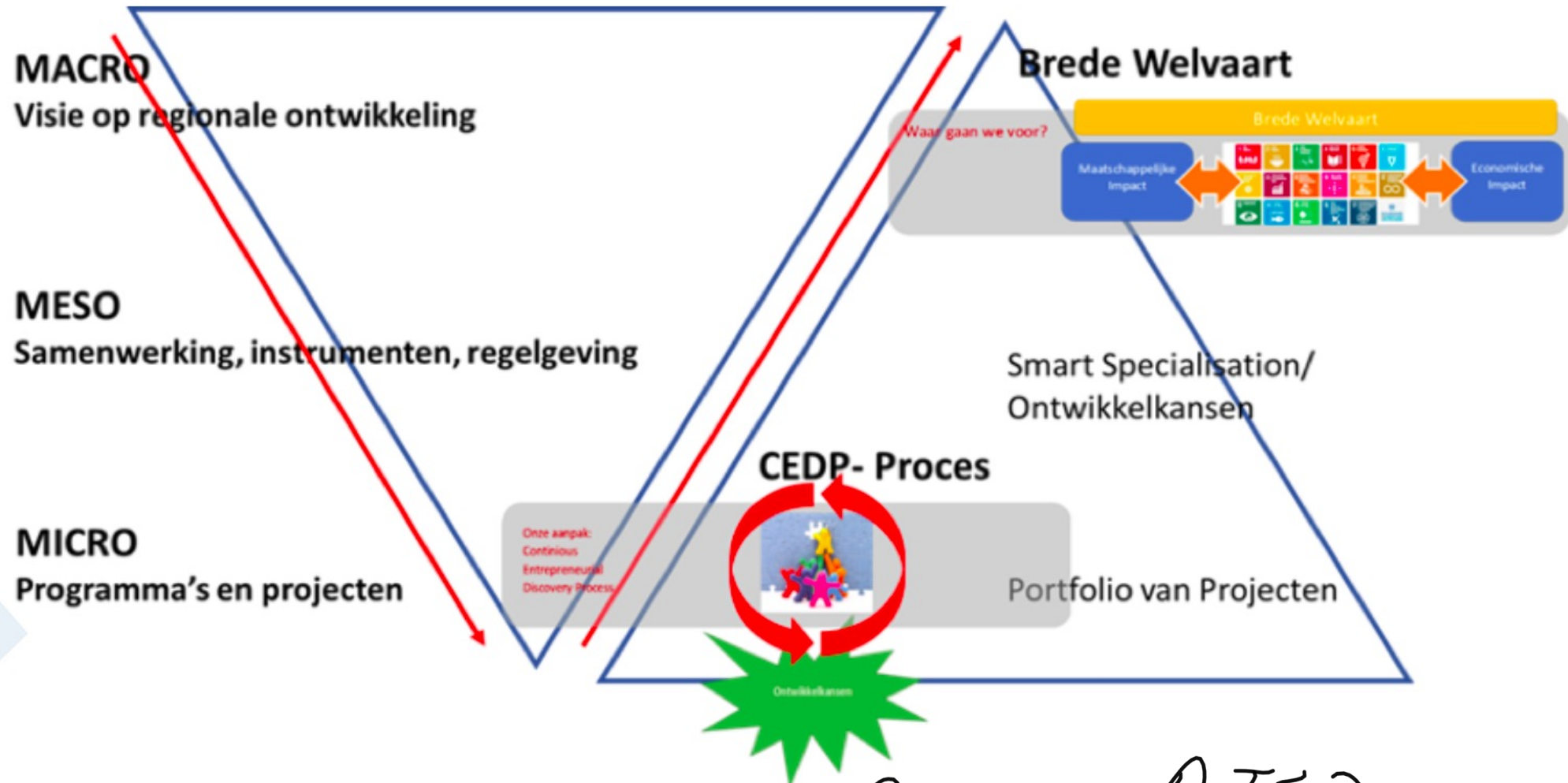
- Short term orientation
- Linear approach of complex problems
- Guarantees on effects
- 28 idea killers
- From project to projects (managing projects in isolation)
- Through outsourcing a lack of in-house capacities and expertise

Paradoxes:

1. Innovation **doing** things **differently**
2. new goals, old instrument (no problem can be solved from the same level of consciousness that created it (Einstein))
3. Increasing control in times of complexity and uncertainty give birth to new complexity (Mintzberg)
4. Mostly top down direction setting and bottom-up explorative approaches
5. Too much stress on efficiency causes vulnerability

Consequences in most cases very little innovation, based on a **sector** approach and supply driven
Hardly nobody is coming to dancefloor

Hoe? Multi Level Governance



→ MISSION-BASED RIS3



MISSION

ACHIEVING BROAD PROSPERITY

Geluk Op 1

SUBMISSIONS



Inspired by
Water

Become
Circular

Explore Rural
Societies

DANS VLOER = (Societal) Entrepreneurial Discovery

R&D

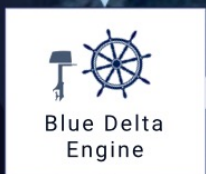
HUMAN CAPITAL
(RESKILLING/UPSKILLING)

ONDERNEMERSCHAP

DIGITAAL

...

PORTFOLIO
OF
PROJECTS



Blue Delta
Engine

WHY THESE SUBMISSIONS BLUE DELTA

We can make an important contribution to the Blue Delta mission (promoting broad prosperity) along these 3 lines/submissions.

These 3 submissions respond to the policies and missions of the EU. With the three submissions we are internationally distinctive and we also receive international recognition in the aforementioned field. In other words, we have a comparative advantage in these areas. The (sub) mission(s) are integral, interdisciplinary and cross-sectoral and are ambitious, have a (broad) social relevance and lend themselves to bottom-up processes.

NOT ONLY PART OF THE DELTA
△ = change

RUDDER = ROER (IN DUTCH)

RICHTING (ROUTES)

